



95 Racquet Club Drive, San Rafael, CA 94901 (415) 456-5522ph (415) 456-0914f www.rafaelracquetclub.com

Rafael Racquet and Swim Club  
Agenda for the Board of Directors Meeting  
February 15, 2012, 6:00 pm  
Clubhouse

**DRAFT COPY**

1. Call to Order
2. Oral Communications  
Members wishing to address the Board of Directors on items not on the agenda may do so at this time. Please note however, that the Board is not able to undertake extended discussion or action on items not on the agenda. Matters requiring action will be referred to the Board or appropriate comments to 5 minutes.
3. Approval of Minutes: Minutes for January 18, 2012 to be approved
4. Club Business
  - a. Financials/Admin/HR Updates Ariel Shakeshaft
    - i. Review year-end financials
    - ii. 2012 Budget
    - iii. Programs: M/NM Differentials
    - iv. Summer Camp Program
    - v. Contracts with employees in review period (closed session if members are present)
    - vi. Action Items
  - b. Membership/Marketing Updates Ariel Shakeshaft
    - i. Membership numbers
    - ii. Marketing Projects
    - iii. Action Items
  - c. Facilities Updates Ariel Shakeshaft
    - i. Fencing
    - ii. Painting
    - iii. Action Items
  - d. Café Updates Ariel Shakeshaft
    - i. Unused minimums
    - ii. Action Items
  - e. Social Updates Ariel Shakeshaft
    - i. New Member Socials Ariel Shakeshaft
    - ii. Pool Opening Social
    - iii. Action Items
  - f. Aquatics Updates Ariel Shakeshaft



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- i. Aquatics Committee Update Tom Graves
    - ii. Marlins swim team proposal Ariel Shakeshaft
    - iii. Action Items
  - g. Tennis Updates Ariel Shakeshaft
    - i. Tennis Cmte update Geoff Greenlee
    - ii. Tennis Calendar Ariel Shakeshaft
    - iii. Action Items
  - h. Fitness Updates Ariel Shakeshaft
    - i. New classes/programs in 2012
  - i. Project Updates
    - i. Review issues to date Ariel Shakeshaft
    - ii. Review outstanding issues that require decisions Jay Ginwala/Tom Graves
    - iii. Financials:
      - 1. Debt assessment/accounting update Ariel Shakeshaft
      - 2. Review expenditures to date Ariel Shakeshaft
    - iv. Action Items
- 5. Next Board meeting set for: \_\_\_\_\_ at 6:00 PM in the Clubhouse
- 6. Adjourn